

Reflections



ON HEALTHCARE MANAGEMENT

VOLUME 1 | ISSUE 1 | 2017

WELCOME MESSAGE

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I am pleased to welcome you to the inaugural edition of *Reflections on Healthcare Management*, an online anthology featuring contributions from students and faculty in Oregon Health & Science University (OHSU) Division of Management, an academic unit in the OHSU School of Medicine. Why an anthology you might ask? Over the years we have noticed that many of the papers written by our students in their graduate courses are worthy of broader exposure, and we have conceived this publication to be the outlet to recognize their excellent work.

This issue's theme is that of ethical consideration in healthcare management. The eleven essays being featured range in topics from ethical decision making in clinical and research environments, to setting up cultures of ethical practice, to the role of machine intelligence in medical ethics. Paul Wilkens notes that "Healthcare professionals may not realize the influence that their machine assistants have on their actions." *Influence* is a theme through these papers, each examining complex and nuanced influences affecting healthcare professionals daily across organizations and roles.

Students within the Division of Management come together to learn from across the healthcare industry. They represent the spectrum of roles and functions from clinicians to researchers; from information, business, and financial analysts to quality managers and administrators. They work in large and small hospitals, clinics and private practices, long-term care, insurance companies and policy organizations, medical device manufacturers, and pharmaceuticals. What is common to all is a desire to improve healthcare and healthcare delivery through leadership. This vast reservoir is reflected in the papers that they write for their courses. Through their writings, we hope to engage and educate our readers in this and future issues.

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DOI:10.6083/M4R210G0