Peoples Institute, 
& Portland Free Dispensary, 
274 4th St. 
Portland, Ore.

Gentlemen: 
Att. Miss Valentine Prichard, Supt.

Under separate cover we are sending you several reports concerning our Clinic. There is not, however, any special report on the subject of Social Service.

It is important to mention that, since the last report was planned, and issued, we have made considerable change in our general organization plan. Instead of having the social service work taken over by the clinic executive service, we have begun to organize a centralized social service under a social service supervisor, not attached to any particular department of the Clinic but available for refer of cases from any department. We came to the conclusion that when social work was combined with departmental administration, or an executive attempted to do both social service case work and medical administration, the social service end was bound to suffer.

We are starting in with a social service department for case work alone, with a supervisor and 2 assistants. Salaries paid range from $1900 to $2600.

The one exception to the above organization is the departments of Nerve and Psychiatry in which trained psychiatry workers perform not only the medical case work duties, but also serve in a medical administrative capacity.

In a Clinic of our character, with all patients paying for medical service, there is perhaps not as much demand or need for social service as there would be in a free dispensary or one in which the patients paid only nominal fees.

Very truly yours,

Walter C. Klotz, M.D. 
Director of the Clinic

WCK:DG